# How to reach non-academic audiences with your research, my experience at the PCAOB

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### Lesson 1: The Value of the Data

Regulators, tasked with solving market problems can gain tremendous insight by pooling together data that can be analyzed to understand a broad phenomenon. This problem can not be easily solved by individual market participants.

The implications of research findings can influence:

- 1) standard setting initiatives
- 2) disclosure initiatives (i.e., should something be disclosed or not?)

3) problem identification (i.e., what should be included or excluded from an agenda)

- 4) post implementation reviews
- 5) risk factors that point to regulatory oversight focus

## Example: Value of the data

Choudhary, P., K. Merkley, and K. Schipper. 2019. "Direct Measures of Auditors' Quantitative Materiality Judgments: Properties, Determinants and Consequences for Audit Characteristics and Financial Reporting Reliability" *Journal of Accounting Research*, 57(5): 1303-1350.

# Main Finding: After controlling for a client's scale (i.e., size) looser materiality values are associated with more restatements.

**Implications for Regulators:** 

- Target oversight on those w/ loose materiality
- 2) Revise principle-based standards on setting materiality
- 3) Disclose auditor materiality

**Implications for Practitioners:** 

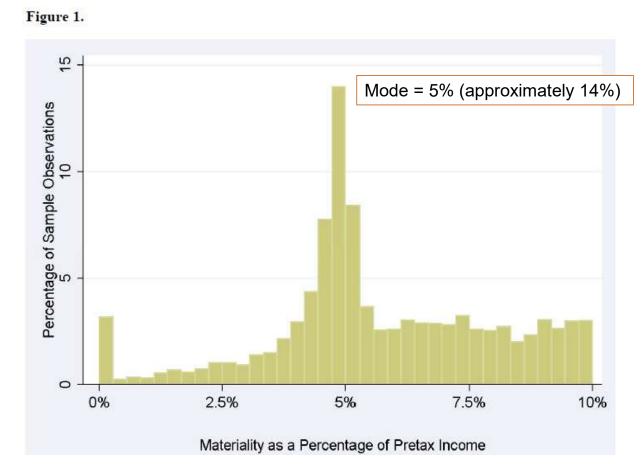
- 1) Revise internal guidance on setting materiality
- Increase oversight of this audit step (e.g., EQR, national office, partner, etc.)
- Sell the value of a more precise audit – justify fees

### Lesson 2: The Power of Description

Non-academics place tremendous value and interest in understanding how the world works. The descriptive elements of my research papers have received the most attention from outsiders.

- 1. There are many unstated assumptions that underlie policy making
- 2. Evaluate and think carefully to identify what unstated assumptions exist
- 3. Our research has the power to speak to those unstated assumptions

# Example Unstated assumptions: Materiality thresholds as percent of pretax income



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# Lessons 3: Think creatively about how to convey your findings in a picture

 Pictures are worth a thousand words. Non-academics can not follow our two-dimensional tables.

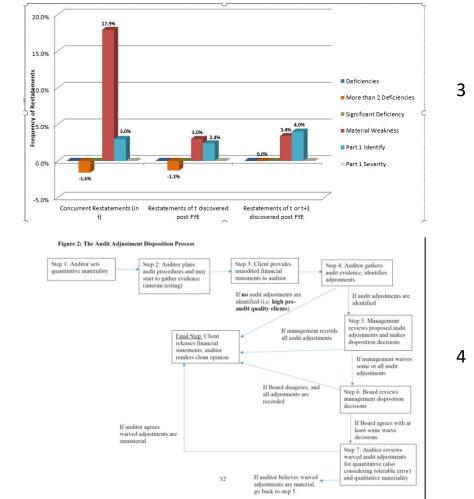
Existing Academic Standard

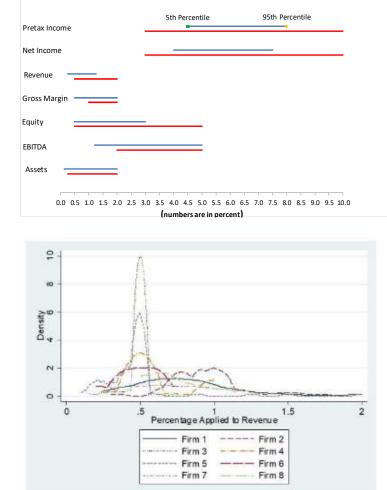
Dependent Variables:	(1) Restatement (in t)	(2) Restatement (in t post FYE)	(3) Restatement (in t+1)
(0.441)	(0.473)	(0.419)	
Deficiencies > 2	-0.762	-0.719	-0.196
	(0.505)	(0.517)	(0.438)
Significant_Deficiency	-0.114	-0.111	0.294
	(0.532)	(0.536)	(0.451)
MW	2.451***	1.011*	0.867
	(0.461)	(0.569)	(0.570)
Part1Identify	0.934**	0.949**	1.064***
	(0.413)	(0.443)	(0.392)

1

2

#### Examples of Lesson 3: Graphs and Charts





#### Can we expand our narrow definition of impact?

- Defining impact as the number of academic citations is encouraging insular behavior
- What will this hold for the future?
- What ways can we measure impact beyond academic citations?
- Should we encourage or require this?

Bottom line...

Valuing communications with non-academics maximizes our value

# Lesson 4: Focus on economical significance

Regulators want to know how much the impact is! They do not care about statistical significance

Examples:

- We find that restatements are approximately 6 percentage points higher for audit engagements whose materiality judgements are in the loosest quintile.
- Waiving net income adjustments exceeding materiality is associated with a 12 percentage point increase in restatements
- Large waived audit adjustments (above sample median) correspond with 6% to 9% increase in next period hours and 6-8% increase in future fees